COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION NOTICE OF MEETING

Please take notice that there will be a regular meeting of the Columbia County Capital Resource Corporation and its Audit, Finance and Governance Committees which will be held on February 2, 2016 at 9:00am at 4303 US Route 9, Hudson, NY 12534 for the purpose of discussing any matters that may be presented to the Corporation for consideration.

Dated: January 26, 2016 Jim Mackerer Chairman Columbia County Capital Resource Corporation

CRC Finance Committee Agenda

Members:

Bob Galluscio	Jim Mackerer	
William Gerlach	Sidney Richter	
Brian Keeler	Sarah Sterling	

- 1. Minutes, December 1, 2015*
- 2. Treasurer's Report*
- 3. Finance Committee Charter
- 4. 2015 Committee Report
- 5. Public Comment

Attachments:

Draft December 1, 2015 minutes Treasurer's Report Draft Finance Committee Charter

* Requires Action

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION

MINUTES COLUMBIA COUNTY Capital Resource Corporation Finance Committee Tuesday, December 1, 2015 4303 Route 9 Hudson, New York



A regularly scheduled meeting of Columbia County Capital Resource Corporation, Finance Committee held at their offices located at 4303 Route 9, Hudson, NY 12534 on the above date. The meeting was called to order at 9:24AM by Mr. Mackerer, Chairman.

Attendee Name	Title	Status	Arrived
Bob Galluscio	Secretary/Treasurer	Present	
Brian Keeler	Board Member	Present	
Jim Mackerer	Chairman	Present	
Sid Richter	Vice Chairman	Present	
Sarah Sterling	Board Member	Present	
Theodore Guterman II	Counsel	Present	
F. Michael Tucker	Interim President/CEO	Present	
Lisa Drahushuk	Staff	Present	
Erin McNary	Staff	Present	
Katie Kocijanski	Register Star	Present	3

Minutes:

A motion was made by Mr. Galluscio to approve the minutes of the June 2, 2015 meeting. The motion was seconded by Mr. Keeler. Carried.

Treasurer's Report:

Mr. Mackerer noted that net income was negative and there was a balance of \$1,100 in the corporate account.

Funding:

The Committee discussed possible funding sources and ruled out the IDA and Columbia County. Mr. Guterman stated he would research the possibility of CEDC funding the CRC.

4303 Route 9, Hudson, New York 12534 Phone: 518-828-4718 Fax: 518-828-090

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Mr. Tucker noted that the IDA and CRC services will be promoted. He stated he has his intern pulling the names of every not-for-profit in the county. Mr. Guterman noted the service CRC provides is limited to the mortgage tax exemption. Mr. Richter asked Mr. Tucker to review the CRC fee schedule.

With no further business to discuss, and no public comment, a motion was made by Mr. Galluscio and seconded by Mr. Keeler to adjourn the meeting. Carried. The meeting adjourned at 9:25am

Respectfully submitted by Lisa Drahushuk

10:32 AM 01/26/16 Accrual Basis

CRC Balance Sheet As of December 31, 2015

	Dec 31, 15
ASSETS	
Current Assets Checking/Savings	
Key Bank checking	508.55
Key Bank Savings	460.55
Total Checking/Savings	969.10
Total Current Assets	969.10
TOTAL ASSETS	969.10
LIABILITIES & EQUITY Equity	***************************************
Retained Earnings	8,008.10
Net Income	-7,039.00
Total Equity	969.10
TOTAL LIABILITIES & EQU	969.10

10:33 AM 01/26/16 **Accrual Basis**

CRC Profit & Loss Budget vs. Actual January through December 2015

	Jan - Dec 15	Budget	\$ Over Bud	% of Budget
Ordinary Income/Expe Income				
Application fee	0.00	500.00	-500.00	0.0%
Bank Int. Inc.	0.24	15.00	-14.76	1.6%
Total Income	0.24	515.00	-514.76	0.0%
Expense				
Accounting & Audit	4,546.00	3,000.00	1,546.00	151.5%
Admin fee to CEDC	0.00	3,000.00	-3,000.00	0.0%
Insurance	1,992.00	2,400.00	-408.00	83.0%
Legal Fees	360,00	50.00	310.00	720.0%
Miscellaneous	141.24	500.00	-358.76	28.2%
Total Expense	7,039.24	8,950.00	-1,910.76	78.7%
Net Ordinary Income	-7,039.00	-8,435.00	1,396.00	83.4%
Net Income	-7,039.00	-8,435.00	1,396.00	83.4%



Columbia County Capital Resource Corporation FINANCE COMMITTEE CHARTER

Purpose

Pursuant to Article __, Section __ of the Authority's bylaws, the purpose of the finance committee is to oversee the Corporation's debt and debt practices and to recommend policies concerning the corporation's issuance and management of debt.

Duties of the Finance Committee

It shall be the responsibility of the finance committee to:

- •Review proposals for the issuance of debt by the Corporation and its subsidiaries and to make recommendations concerning those proposals to the board.
- •Make recommendations to the board concerning the level of debt and nature of debt issued by the Authority.
- •Make recommendations concerning the appointment and compensation of bond counsel, investment advisors and underwriting firms used by the Corporation and to oversee the work performed by these individuals and firms on behalf of the Corporation.
- •Meet with and request information from corporate staff, independent auditors and advisors or outside counsel, as necessary to perform the duties of the committee.
- •Retain, at the corporation's expense, such outside counsel, experts and other advisors as the finance committee may deem appropriate.
- •Review proposals relating to the repayment of debt or other long-term financing arrangements by the corporation and its subsidiaries.
- •Annually review the corporation's financing guidelines and make recommendations to the board concerning criteria that should govern its financings. These should include security provisions required for a bond financing undertaking, specific requirements of credit enhancements or additional guarantees used, such as a pledge of revenues, financial covenants or debt service reserves.
- •Report annually to the corporation's board how it has discharged its duties and met its responsibilities as outlined in the charter.
- •Conduct an annual self-evaluation of its performance, including its effectiveness and compliance with the charter and request the board approval for proposed changes.

Composition of Committee and Selection of Members

The finance committee shall consist of not less than three independent members of the board of directors, who shall constitute a majority on the committee. If the board has less than three independent members, non-independent members may be appointed to the committee provided that the independent members constitute a majority of the committee.

The corporation's board shall appoint the finance committee members and the finance committee chair. Members shall serve on the committee at the discretion of the board.

Members appointed to the committee shall have the background necessary to perform its duties.

Meetings

The finance committee shall meet at such times as deemed advisable by the chair, but not less than twice a year. The committee must meet prior to any debt issuance planned to be undertaken by the corporation. Members of the finance committee are expected to attend each committee meeting, in person. The finance committee may invite other individuals, such as members of management, auditors or other technical experts to attend meetings and provide pertinent information, as necessary.

Meeting agendas shall be prepared prior to every meeting and provided to finance committee members along with briefing materials five (5) business days before the scheduled finance committee meeting. The Finance committee may act only on the affirmative vote of a majority of the members or by unanimous consent.

Minutes of these meetings shall be recorded. A report of the committee's meeting shall be prepared and presented to the board at its next scheduled meeting following the meeting of the committee.

Meetings of the committee are open to the public, and the committee shall be governed by the rules regarding public meetings set forth in the applicable provisions of the Public Authorities Law and Article 7 of the Public Officers Law that relate to public notice and the conduct of executive session.

The finance committee shall:

- •Review the corporations proposed annual operating budget as presented by corporate management for the upcoming fiscal year.
- •Recommend the annual budget to the board for approval after incorporating necessary amendments.
- •Monitor and report to the board on the corporation's compliance with its adopted budget during the fiscal year (actual verses estimated budget) on a monthly quarterly basis.

Oversee the Corporation's Investments

The finance committee shall:

- •Annually review the corporation's investment policy and evaluate allocation of assets.
- •Review and recommend to the board approval of the corporation's annual investment report.
- •Annually review the corporation's audit of investments as provided by independent auditors.
- •Recommend to the board the selection of investment advisors.
- •Monitor the economic performance of the corporation's pension plans.

Assess the corporation's Capital Requirements and Capital Plan

The finance committee shall:

•Assess the financial requirements of the corporation's capital plans. The assessment is to include current and future capital needs, a justification of why such capital expenditure is

required and an explanation of funding sources for capital projects such as grants, issuance of debtor specified pay-as-you-go resources.

•Review the financial aspects of major proposed transactions, significant expenditures, new programs and services, as well as proposals to discontinue programs or services and making action recommendations to the board.

Review Financial and Procurement Thresholds

The finance committee shall:

- •Review and make recommendations to the board regarding any proposed procurements submitted to the committee by the corporation's procurement officer.
- •Review and recommend changes to the corporation's thresholds for procuring goods and services and procurement policy.
- •Review and recommend changes to the corporation's uniform tax exemption policy that includes general provisions for allowing tax exemptions.
- •Review and recommend changes to the corporation fee schedules.
- •Review the scope and terms of the corporation's insurance policies and liability coverage on an annual basis